POZNAN UNIVERSITY OF TECHNOLOGY



EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS)

pl. M. Skłodowskiej-Curie 5, 60-965 Poznań

COURSE DESCRIPTION CARD - SYLLABUS

Course name

Managerial skills training

Course

Field of study Year/Semester

Aerospace Engineering II/3

Area of study (specialization) Profile of study

general academic

Level of study Course offered in

Second-cycle studies Polish

Form of study Requirements full-time compulsory

Number of hours

Lecture Laboratory classes Other (e.g. online)

Tutorials Projects/seminars

15

Number of credit points

1

Lecturers

Responsible for the course/lecturer: Responsible for the course/lecturer:

dr inż. Rafał Mierzwiak mgr inż. Joanna Ziomek

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tel.: 691504270 Wydział Inzynierii Zarządzania

Wydział Inzynierii Zarządzania

Prerequisites

Knowledge: Basic knowledge of humanities at the high school level

Skills: Basic skills in the field of analysis and seeking information for the purposes of professional

practice

Social competencies: Students should recognize the importance of managerial skills as a component of effective functioning in a professional and social environment

Course objective

the aim of the course for students is to acquire skills, knowledge and competences in the field of soft managerial skills.

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Course-related learning outcomes

Knowledge

K2A_W26 The student knows the general principles of creating and developing forms of individual entrepreneurship, also taking into account time management, as well as the ability to correctly self-present, using knowledge in the fields of science and scientific disciplines, appropriate for aviation and astronautics (Aerospace Engineering)

Skills

K2A_U03 The student has the ability to self-study using modern teaching tools, such as remote lectures, internet sites and databases, teaching programs, e-books

Social competences

K2A_K05 Student is able to properly determine the priorities for the implementation of a task set by himself or others

Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

- 1. Written final test
- 2. Assessment of activity and participation during classes

Programme content

- I. Features of the manager in the self-learning organization
- 1. Identification of facts in accordance with objective reality awareness of existing problems and situations,
- 2. Making decisions in accordance with the facts change by early acceptance of existing restrictions and conditions,
- 3. The purposefulness and awareness of management actions taken,
- 4. Assertiveness of the manager
- 5. Responsibility of the manager
- 6. Integrity of the manager
- 7. The manager's flexibility
- II. Philosophy of continuous improvement
- 1. Identification of small problems
- 2. Achieving small goals
- 3. Pragmatism of small thoughts in the context of visualization of results

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- 4. Identification of small moments as a way to innovate
- 5. Small prizes in the context of motivation
- III. Rules for the efficient performance of managerial activities
- 1. The cycle of organized activity and the implementation of managerial functions
- 2. Universal principles and rules of efficient operation the principles of "good work"
- 3. Ethics and the effectiveness and efficiency of the manager
- 4. Techniques and methods for mastering managerial problems
- 5. Time management elements
- IV. Delegating tasks in the organization
- 1. Delegation in the context of the management function
- 2. Types of subordinates in the context of the situational leadership model
- 3. Styles of delegating rights in the situational leadership model
- 4. Diagnosis of targeting styles (efficiency and flexibility of style)
- 5. Rules for the efficient performance of managerial tasks

Teaching methods

Classes will be conducted in the form of a workshop supplemented with a seminar lecture

Bibliography

Basic

- 1. The One Minute Manager Jednominutowy Menedżer i przywództwo. Blanchard K. , Zigarmi P., Zigarmi D., MT Biznes 2008
- 2. Thinking fast and slow Pułapki myślenia. O myśleniu szybkim i wolnym. Wydawnictwo Media Rodzina 2012

Additional

1. The 7 Habits of Highly Effective People - 7 nawyków skutecznego działania. Covey S. R., Dom Wydawniczy Rebis 2003





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Breakdown of average student's workload

	Hours	ECTS
Total workload	25	1,0
Classes requiring direct contact with the teacher	15	0,6
Student's own work (literature studies, preparation for	10	0,4
laboratory classes/tutorials, preparation for tests/exam, project		
preparation) ¹		

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 $^{^{\}mbox{\scriptsize 1}}$ delete or add other activities as appropriate